









Ontario Agri-Food Venture Centre - Cash Basis								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	470,167	470,167	586,846	586,846	578,843	596,518	17,674	3.1%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	67,085	68,239	-	1,156	-	-	-	-
Grants	101,000	37,739	50,000	-	50,000	50,000	-	0.0%
Subsidies	-	-	-	260	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	382,002	199,881	380,190	317,473	400,090	425,182	25,092	6.3%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,020,254</b>	<b>776,026</b>	<b>1,017,036</b>	<b>905,735</b>	<b>1,028,933</b>	<b>1,071,699</b>	<b>42,766</b>	<b>4.2%</b>
<b>Expenditures</b>								
Salaries and Wages	345,450	231,607	356,492	280,922	363,433	370,702	7,269	2.0%
Benefits	86,694	46,021	88,679	58,301	72,499	74,674	2,175	3.0%
Travel and Training	8,300	1,902	5,800	1,503	5,800	5,850	50	0.9%
Materials and Supplies	35,200	53,118	30,250	31,936	27,406	30,776	3,370	12.3%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	9,100	7,716	9,100	7,539	10,465	9,500	(965)	-9.2%
Licences	-	-	-	-	-	-	-	-
Information Technology	5,150	4,466	4,800	3,986	4,800	4,800	-	0.0%
External Services	118,697	144,692	126,949	85,492	126,440	118,898	(7,542)	-6.0%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	14,000	28,142	41,400	64,612	55,400	58,700	3,300	6.0%
TCAs under Threshold	10,250	9,848	17,000	17,710	17,000	30,000	13,000	76.5%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	196,414	195,459	212,652	186,238	221,776	243,886	22,110	10.0%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>829,255</b>	<b>722,971</b>	<b>893,122</b>	<b>738,239</b>	<b>905,019</b>	<b>947,786</b>	<b>42,766</b>	<b>4.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	190,999	190,999	123,914	123,914	123,914	123,914	-	0.0%
<b>Total Investments</b>	<b>190,999</b>	<b>190,999</b>	<b>123,914</b>	<b>123,914</b>	<b>123,914</b>	<b>123,914</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(137,944)</b>	<b>-</b>	<b>43,581</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>



<b>Land Use Planning &amp; Inspections - Cash Basis</b>								
Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	232,874	232,874	269,691	269,691	268,206	409,445	141,239	52.7%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	40,000	26,225	40,000	60,400	134,500	50,000	(84,500)	-62.8%
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	451,000	490,763	456,000	690,516	471,000	552,000	81,000	17.2%
Other Revenue	-	-	94,500	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>723,874</b>	<b>749,862</b>	<b>860,191</b>	<b>1,020,608</b>	<b>873,706</b>	<b>1,011,445</b>	<b>137,739</b>	<b>15.8%</b>
<b>Expenditures</b>								
Salaries and Wages	378,727	349,794	366,303	340,779	461,127	578,995	117,868	25.6%
Benefits	83,674	88,135	90,221	87,773	93,565	128,815	35,250	37.7%
Travel and Training	28,500	12,390	28,500	8,861	28,710	30,500	1,790	6.2%
Materials and Supplies	13,700	5,206	13,700	5,284	13,810	13,700	(110)	-0.8%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	67	-	1,028	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	3,000	3,309	3,000	1,496	3,020	3,000	(20)	-0.7%
External Services	243,310	108,302	368,265	151,544	178,959	52,500	(126,459)	-70.7%
Utilities	6,300	2,327	6,300	4,161	6,363	6,300	(63)	-1.0%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	3,400	193	3,400	360	3,436	3,400	(36)	-1.0%
TCA's under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	85,225	78,575	99,642	91,358	107,271	121,360	14,089	13.1%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>845,836</b>	<b>648,297</b>	<b>979,331</b>	<b>692,642</b>	<b>896,261</b>	<b>938,570</b>	<b>42,309</b>	<b>4.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	80,000	80,000	-	0.0%
Transfers to Reserves	68,848	88,848	56,625	111,625	53,904	72,875	18,971	35.2%
<b>Total Investments</b>	<b>68,848</b>	<b>88,848</b>	<b>56,625</b>	<b>111,625</b>	<b>133,904</b>	<b>152,875</b>	<b>18,971</b>	<b>14.2%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(190,810)	(190,810)	(175,765)	(175,765)	(156,459)	(80,000)	76,459	-48.9%
<b>Total Financing</b>	<b>(190,810)</b>	<b>(190,810)</b>	<b>(175,765)</b>	<b>(175,765)</b>	<b>(156,459)</b>	<b>(80,000)</b>	<b>76,459</b>	<b>-48.9%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>203,527</b>	<b>-</b>	<b>392,105</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>





<b>Tourism Department - Cash Basis</b>								
<b>Description</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Actual</b>	<b>2022 Budget</b>	<b>2023 Proposed</b>	<b>\$ Increase (Decrease) Over 2022 Budget</b>	<b>% Increase (Decrease) Over 2022 Budget</b>
<b>Revenue</b>								
Taxation	539,492	539,492	529,066	529,066	466,872	487,437	20,565	4.4%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	2,058	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	124,435	-	15,150	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>539,492</b>	<b>663,927</b>	<b>529,066</b>	<b>546,273</b>	<b>466,872</b>	<b>487,437</b>	<b>20,565</b>	<b>4.4%</b>
<b>Expenditures</b>								
Salaries and Wages	184,941	152,583	117,905	102,605	123,688	130,010	6,322	5.1%
Benefits	43,969	27,987	25,374	22,638	27,245	30,756	3,511	12.9%
Travel and Training	10,500	1,203	10,500	3,377	10,710	10,924	214	2.0%
Materials and Supplies	198,000	172,007	198,000	167,610	327,736	208,708	(119,029)	-36.3%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	5,300	5,985	5,300	5,289	5,406	5,700	294	5.4%
External Services	36,788	166,106	116,788	39,056	37,524	38,000	476	1.3%
Utilities	2,500	1,867	2,500	13,799	2,500	2,500	-	0.0%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,505	1,772	4,505	1,772	4,595	2,000	(2,595)	-56.5%
TCA's under Threshold	-	-	-	28	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	52,989	48,160	48,194	42,810	53,119	58,840	5,721	10.8%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>539,492</b>	<b>577,670</b>	<b>529,066</b>	<b>398,982</b>	<b>592,523</b>	<b>487,437</b>	<b>(105,086)</b>	<b>-17.7%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	125,651	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125,651</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	(125,651)	-	125,651	-100.0%
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(125,651)</b>	<b>-</b>	<b>125,651</b>	<b>-100.0%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>86,257</b>	<b>-</b>	<b>21,640</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

