

**Community & Social Services Department - Cash Basis (NCHC Budget removed in 2020)**

Description	2020 Budget	2020 Actual	2021 Budget	2021 Actual	2022 Budget	2023 Proposed	\$ Increase (Decrease) Over 2022 Budget	% Increase (Decrease) Over 2022 Budget
<b>Revenue</b>								
Taxation	7,430,448	7,055,149	7,328,876	7,328,617	7,692,414	8,297,049	604,635	7.9%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	327,311	338,432	338,432	389,893	400,793	10,900	2.8%
Grants	-	96,787	-	-	-	-	-	-
Subsidies	19,173,506	17,908,691	19,622,478	19,862,455	17,477,364	25,006,137	7,528,774	43.1%
Permits and Fees	-	9,307	-	-	25,650	-	(25,650)	-100.0%
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	57,450	248,069	263,100	297,191	287,450	234,000	(53,450)	-18.6%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>26,661,404</b>	<b>25,645,315</b>	<b>27,552,886</b>	<b>27,826,695</b>	<b>25,872,771</b>	<b>33,937,979</b>	<b>8,065,208</b>	<b>31.2%</b>
<b>Expenditures</b>								
Salaries and Wages	2,977,347	2,951,553	2,776,176	2,919,565	3,109,086	3,109,875	789	0.0%
Benefits	832,779	784,554	814,688	809,210	949,454	957,930	8,476	0.9%
Travel and Training	101,137	72,479	99,859	28,131	95,044	114,103	19,059	20.1%
Materials and Supplies	67,900	100,000	60,700	72,049	56,910	79,946	23,036	40.5%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	1,250	748	1,000	-	1,000	1,000	-	0.0%
Insurance	12,710	12,155	13,092	12,237	15,032	17,151	2,119	14.1%
Licences	100	1,498	1,520	1,092	1,520	1,520	-	0.0%
Information Technology	15,325	19,386	15,125	29,959	17,623	34,821	17,198	97.6%
External Services	443,482	461,406	250,654	661,505	359,114	302,601	(56,513)	-15.7%
Utilities	4,200	4,145	4,200	797	4,200	4,200	-	0.0%
Rent and Property Tax	-	-	-	-	-	77,373	77,373	#DIV/0!
Repairs and Maintenance	10,400	12,461	10,300	9,663	10,300	10,300	-	0.0%
TCA's under Threshold	66,100	23,774	141,400	39,043	10,487	58,260	47,773	455.6%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	1,702,180	1,569,749	1,713,056	1,489,909	1,816,831	1,979,155	162,324	8.9%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	5,000	1,127	3,000	1,558	4,689	2,029	(2,660)	-56.7%
SS Program Expenses	20,780,000	18,012,840	21,631,121	19,521,516	20,147,482	27,250,907	7,103,424	35.3%
<b>Total Expenditures</b>	<b>27,019,910</b>	<b>24,027,874</b>	<b>27,535,891</b>	<b>25,596,237</b>	<b>26,598,772</b>	<b>34,001,170</b>	<b>7,402,398</b>	<b>27.8%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	(12,500)	-	622,716	432,000	452,532	20,532	4.8%
Transfers to Reserves	158,494	717,903	242,814	1,518,553	324,315	75,162	(249,154)	-76.8%
<b>Total Investments</b>	<b>158,494</b>	<b>705,403</b>	<b>242,814</b>	<b>2,141,268</b>	<b>756,315</b>	<b>527,694</b>	<b>(228,622)</b>	<b>-30.2%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	(367,200)	(1,232)	365,968	-99.7%
Transfers From Reserves	(317,000)	(562,546)	(225,818)	(184,249)	(1,115,116)	(589,653)	525,464	-47.1%
<b>Total Financing</b>	<b>(317,000)</b>	<b>(562,546)</b>	<b>(225,818)</b>	<b>(184,249)</b>	<b>(1,482,316)</b>	<b>(590,885)</b>	<b>891,432</b>	<b>-60.1%</b>
<b>Surplus / (Deficit)</b>	<b>(200,000)</b>	<b>1,474,584</b>	<b>-</b>	<b>273,439</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>

