

<b>Finance Department - Cash Basis</b>								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
<b>Revenue</b>								
Taxation	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	1,795,229	1,169,320	1,827,101	1,583,969	1,833,394	2,015,646	182,252	9.9%
Grants	-	-	-	306,794	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	987,975	1,518,072	1,077,583	1,134,967	1,074,796	1,013,648	(61,148)	-5.7%
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	20,000	20,167	20,000	44,949	20,000	20,000	-	0.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>2,803,204</b>	<b>2,707,560</b>	<b>2,924,684</b>	<b>3,070,680</b>	<b>2,928,190</b>	<b>3,049,294</b>	<b>121,104</b>	<b>4.1%</b>
<b>Expenditures</b>								
Salaries and Wages	1,046,983	1,032,913	1,068,858	1,084,727	1,113,776	1,198,830	85,054	7.6%
Benefits	293,510	268,460	284,414	278,202	306,893	350,162	43,269	14.1%
Travel and Training	36,000	26,930	32,000	11,433	32,000	32,000	-	0.0%
Materials and Supplies	10,175	10,569	7,200	5,977	7,200	7,200	-	0.0%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	3,500	4,142	3,500	2,402	3,500	3,500	-	0.0%
External Services	280,500	232,343	150,000	97,635	150,000	133,500	(16,500)	-11.0%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,000	3,388	3,500	3,318	3,500	3,500	-	0.0%
TCAs under Threshold	-	3,952	-	321	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	157,061	134,604	263,129	245,886	208,025	243,454	35,428	17.0%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	75,000	89,081	85,000	110,787	85,000	136,000	51,000	60.0%
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,906,729</b>	<b>1,806,381</b>	<b>1,897,601</b>	<b>1,840,686</b>	<b>1,909,894</b>	<b>2,108,146</b>	<b>198,252</b>	<b>10.4%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	62,069	62,069	-
Transfers to Reserves	940,475	940,475	1,027,083	1,227,083	1,024,296	941,148	(83,148)	-8.1%
<b>Total Investments</b>	<b>940,475</b>	<b>940,475</b>	<b>1,027,083</b>	<b>1,227,083</b>	<b>1,024,296</b>	<b>1,003,217</b>	<b>(21,079)</b>	<b>-2.1%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(44,000)	(44,000)	-	-	(6,000)	(62,069)	(56,069)	934.5%
<b>Total Financing</b>	<b>(44,000)</b>	<b>(44,000)</b>	<b>-</b>	<b>-</b>	<b>(6,000)</b>	<b>(62,069)</b>	<b>(56,069)</b>	<b>934.5%</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>4,704</b>	<b>-</b>	<b>2,911</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>-</b>

Finance Department - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
<b>Revenue</b>										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	2,015,646	2,074,460	2,119,556	2,165,662	2,212,802	2,260,999	2,310,278	2,360,665	2,412,185	2,464,864
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	1,013,648	1,022,550	1,043,001	1,063,861	1,085,138	1,106,841	1,128,978	1,151,557	1,174,589	1,198,080
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	20,000	20,400	20,808	21,224	21,649	22,082	22,523	22,974	23,433	23,902
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>3,049,294</b>	<b>3,117,410</b>	<b>3,183,365</b>	<b>3,250,747</b>	<b>3,319,589</b>	<b>3,389,921</b>	<b>3,461,779</b>	<b>3,535,196</b>	<b>3,610,206</b>	<b>3,686,846</b>
<b>Expenditures</b>										
Salaries and Wages	1,198,830	1,222,807	1,247,263	1,272,208	1,297,652	1,323,605	1,350,077	1,377,079	1,404,620	1,432,713
Benefits	350,162	360,667	371,487	382,631	394,110	405,934	418,112	430,655	443,575	456,882
Travel and Training	32,000	32,640	33,293	33,959	34,638	35,331	36,037	36,758	37,493	38,243
Materials and Supplies	7,200	7,344	7,491	7,641	7,794	7,949	8,108	8,271	8,436	8,605
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	4,183
External Services	133,500	136,170	138,893	141,671	144,505	147,395	150,343	153,350	156,417	159,545
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	3,500	3,570	3,641	3,714	3,789	3,864	3,942	4,020	4,101	4,183
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	243,454	263,323	268,589	273,961	279,440	285,029	290,730	296,544	302,475	308,525
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	136,000	138,720	141,494	144,324	147,211	150,155	153,158	156,221	159,346	162,533
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,108,146</b>	<b>2,168,810</b>	<b>2,215,793</b>	<b>2,263,824</b>	<b>2,312,927</b>	<b>2,363,126</b>	<b>2,414,448</b>	<b>2,466,918</b>	<b>2,520,563</b>	<b>2,575,410</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	62,069	-	-	-	-	-	-	-	-	-
Transfers to Reserves	941,148	948,600	967,572	986,923	1,006,662	1,026,795	1,047,331	1,068,278	1,089,643	1,111,436
<b>Total Investments</b>	<b>1,003,217</b>	<b>948,600</b>	<b>967,572</b>	<b>986,923</b>	<b>1,006,662</b>	<b>1,026,795</b>	<b>1,047,331</b>	<b>1,068,278</b>	<b>1,089,643</b>	<b>1,111,436</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(62,069)	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>(62,069)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>POA Department - Cash Basis</b>									
<b>Description</b>	<b>2019 Budget</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>\$ Increase (Decrease) Over 2021 Budget</b>	<b>% Increase (Decrease) Over 2021 Budget</b>	
<b>Revenue</b>									
Taxation	-	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	-	
Grants	-	-	-	-	-	-	-	-	
Subsidies	-	-	-	661,432	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	-	
County Revenue	1,500,000	1,550,155	1,500,000	831,323	1,500,000	1,500,000	-	0.0%	
Other Revenue	-	165	-	100	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>1,500,000</b>	<b>1,550,320</b>	<b>1,500,000</b>	<b>1,492,856</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>	<b>0.0%</b>	
<b>Expenditures</b>									
Salaries and Wages	490,035	430,158	544,221	437,193	588,582	649,219	60,637	10.3%	
Benefits	132,964	127,026	154,745	117,335	171,871	143,417	(28,454)	-16.6%	
Travel and Training	18,700	20,458	17,200	5,255	17,200	17,200	-	0.0%	
Materials and Supplies	23,200	25,792	24,200	22,657	24,200	24,200	-	0.0%	
EMS Supplies	-	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	-	
Information Technology	7,000	6,282	7,000	6,716	7,000	7,000	-	0.0%	
External Services	351,100	312,895	318,700	239,306	323,700	248,200	(75,500)	-23.3%	
Utilities	-	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	-	
Repairs and Maintenance	4,500	3,608	4,500	3,533	4,500	4,500	-	0.0%	
TCAs under Threshold	4,700	6,922	-	6,057	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	-	
Internal Chargebacks	385,593	534,753	417,434	641,014	350,947	394,264	43,317	12.3%	
External Transfers	-	-	-	-	-	-	-	-	
Financial Services	82,208	82,500	12,000	13,825	12,000	12,000	-	0.0%	
SS Program Expenses	-	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,500,000</b>	<b>1,550,394</b>	<b>1,500,000</b>	<b>1,492,892</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>	<b>0.0%</b>	
<b>Investments</b>									
Investments	-	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	-	
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Financing</b>									
Short Term Debt	-	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	-	
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(75)</b>	<b>-</b>	<b>(36)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	

<b>POA Department - Cash Basis</b>										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
<b>Revenue</b>										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	1,500,000	1,530,000	1,560,600	1,591,800	1,623,600	1,656,100	1,689,200	1,723,000	1,757,500	1,792,700
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>1,500,000</b>	<b>1,530,000</b>	<b>1,560,600</b>	<b>1,591,800</b>	<b>1,623,600</b>	<b>1,656,100</b>	<b>1,689,200</b>	<b>1,723,000</b>	<b>1,757,500</b>	<b>1,792,700</b>
<b>Expenditures</b>										
Salaries and Wages	649,219	705,500	719,700	734,200	748,900	763,800	779,000	794,600	810,500	826,700
Benefits	143,417	147,700	152,100	156,600	161,300	166,300	171,300	176,400	181,700	187,300
Travel and Training	17,200	17,600	18,000	18,400	18,800	19,200	19,600	20,000	20,400	20,800
Materials and Supplies	24,200	24,700	25,200	25,700	26,300	26,900	27,500	28,100	28,700	29,300
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	7,000	7,100	7,200	7,300	7,400	7,500	7,600	7,700	7,800	7,900
External Services	248,200	175,600	179,000	182,400	186,200	190,000	194,000	198,000	202,000	206,100
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,500	4,600	4,700	4,800	4,900	5,000	5,100	5,200	5,300	5,400
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	394,264	435,000	442,300	449,800	456,900	464,200	471,600	479,200	487,000	494,800
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	12,000	12,200	12,400	12,600	12,900	13,200	13,500	13,800	14,100	14,400
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,500,000</b>	<b>1,530,000</b>	<b>1,560,600</b>	<b>1,591,800</b>	<b>1,623,600</b>	<b>1,656,100</b>	<b>1,689,200</b>	<b>1,723,000</b>	<b>1,757,500</b>	<b>1,792,700</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Council - Cash Basis</b>								
<b>Description</b>	<b>2019 Budget</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>\$ Increase (Decrease) Over 2021 Budget</b>	<b>% Increase (Decrease) Over 2021 Budget</b>
<b>Revenue</b>								
Taxation	392,517	392,517	395,183	395,183	415,779	449,999	34,220	8.2%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	2,767	-	372	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>392,517</b>	<b>395,284</b>	<b>395,183</b>	<b>395,554</b>	<b>415,779</b>	<b>449,999</b>	<b>34,220</b>	<b>8.2%</b>
<b>Expenditures</b>								
Salaries and Wages	174,759	176,728	178,659	199,741	196,438	200,367	3,929	2.0%
Benefits	65,322	36,546	65,862	18,752	66,858	68,864	2,006	3.0%
Travel and Training	34,500	23,628	33,500	8,659	17,500	33,500	16,000	91.4%
Materials and Supplies	12,500	13,709	12,500	332	12,500	13,500	1,000	8.0%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
External Services	5,000	1,781	5,000	-	5,000	5,000	-	0.0%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCA's under Threshold	-	61	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	100,436	87,066	99,662	93,410	117,483	128,768	11,285	9.6%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>392,517</b>	<b>339,519</b>	<b>395,183</b>	<b>320,894</b>	<b>415,779</b>	<b>449,999</b>	<b>34,220</b>	<b>8.2%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>55,765</b>	<b>-</b>	<b>74,660</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>-</b>

<b>Council - Cash Basis</b>										
<b>Description</b>	<b>2022 Budget</b>	<b>2023 Budget Forecast</b>	<b>2024 Budget Forecast</b>	<b>2025 Budget Forecast</b>	<b>2026 Budget Forecast</b>	<b>2027 Budget Forecast</b>	<b>2028 Budget Forecast</b>	<b>2029 Budget Forecast</b>	<b>2030 Budget Forecast</b>	<b>2031 Budget Forecast</b>
<b>Revenue</b>										
Taxation	449,999	458,667	468,550	478,652	489,977	499,532	510,321	521,349	532,623	544,148
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>449,999</b>	<b>458,667</b>	<b>468,550</b>	<b>478,652</b>	<b>489,977</b>	<b>499,532</b>	<b>510,321</b>	<b>521,349</b>	<b>532,623</b>	<b>544,148</b>
<b>Expenditures</b>										
Salaries and Wages	200,367	204,374	208,462	212,631	216,883	221,221	225,646	230,158	234,762	239,457
Benefits	68,864	70,930	73,058	75,249	77,507	79,832	82,227	84,694	87,235	89,852
Travel and Training	33,500	34,170	34,853	35,550	36,261	36,987	37,726	38,481	39,251	40,036
Materials and Supplies	13,500	12,750	13,005	13,265	14,530	13,801	14,077	14,359	14,646	14,939
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
External Services	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	128,768	131,344	133,971	136,650	139,383	142,171	145,014	147,914	150,873	153,890
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>449,999</b>	<b>458,667</b>	<b>468,550</b>	<b>478,652</b>	<b>489,977</b>	<b>499,532</b>	<b>510,321</b>	<b>521,349</b>	<b>532,623</b>	<b>544,148</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

CAO Department - Cash Basis									
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget	
<b>Revenue</b>									
Taxation	-	-	-	-	-	-	-	-	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	-	
Internal Chargebacks	813,226	386,583	871,038	1,017,359	862,913	885,144	22,231	2.6%	
Grants	-	-	-	-	-	-	-	-	
Subsidies	-	11,474	263,526	183,168	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	-	
Interest Revenue	-	1,331	-	994	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	-	
Other Revenue	-	3,955	-	7,050	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>813,226</b>	<b>403,343</b>	<b>1,134,564</b>	<b>1,208,571</b>	<b>862,913</b>	<b>885,144</b>	<b>22,231</b>	<b>2.6%</b>	
<b>Expenditures</b>									
Salaries and Wages	258,686	285,413	239,758	373,943	245,068	341,359	96,291	39.3%	
Benefits	55,913	466,684	49,789	325,031	52,621	60,799	8,178	15.5%	
Travel and Training	60,400	58,267	73,600	53,557	73,600	73,600	-	0.0%	
Materials and Supplies	44,400	32,385	44,400	21,459	46,500	46,500	-	0.0%	
EMS Supplies	-	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	-	
Insurance	230,500	185,926	230,500	218,805	220,500	247,575	27,075	12.3%	
Licences	-	-	-	-	-	-	-	-	
Information Technology	17,000	10,490	17,000	10,337	14,000	14,000	-	0.0%	
External Services	884,000	226,953	595,743	390,026	332,217	277,217	(55,000)	-16.6%	
Utilities	-	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	-	
Repairs and Maintenance	-	65	-	-	-	-	-	-	
TCAs under Threshold	-	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	-	
Internal Chargebacks	31,327	23,517	30,991	22,015	25,624	31,311	5,687	22.2%	
External Transfers	-	-	-	-	-	-	-	-	
Financial Services	-	(45,213)	-	3	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	-	
<b>Total Expenditures</b>	<b>1,582,226</b>	<b>1,244,486</b>	<b>1,281,781</b>	<b>1,415,175</b>	<b>1,010,130</b>	<b>1,092,361</b>	<b>82,231</b>	<b>8.1%</b>	
<b>Investments</b>									
Investments	-	-	-	-	-	-	-	-	
TCAs over Threshold	-	(30,000)	-	-	-	-	-	-	
Transfers to Reserves	-	2,023,206	70,000	5,311,937	70,000	-	(70,000)	-100.0%	
<b>Total Investments</b>	<b>-</b>	<b>1,993,206</b>	<b>70,000</b>	<b>5,311,937</b>	<b>70,000</b>	<b>-</b>	<b>(70,000)</b>	<b>-100.0%</b>	
<b>Financing</b>									
Short Term Debt	-	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	-	
Transfers From Reserves	(769,000)	(1,199,484)	(217,217)	(515,368)	(217,217)	(207,217)	10,000	-4.6%	
<b>Total Financing</b>	<b>(769,000)</b>	<b>(1,199,484)</b>	<b>(217,217)</b>	<b>(515,368)</b>	<b>(217,217)</b>	<b>(207,217)</b>	<b>10,000</b>	<b>-4.6%</b>	
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>(1,634,864)</b>	<b>0</b>	<b>(5,003,173)</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	

CAO Department - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
<b>Revenue</b>										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	885,144	925,400	945,600	966,300	987,400	1,008,800	1,030,700	1,053,200	1,075,900	1,099,000
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>885,144</b>	<b>925,400</b>	<b>945,600</b>	<b>966,300</b>	<b>987,400</b>	<b>1,008,800</b>	<b>1,030,700</b>	<b>1,053,200</b>	<b>1,075,900</b>	<b>1,099,000</b>
<b>Expenditures</b>										
Salaries and Wages	341,359	369,000	376,500	384,100	391,800	399,600	407,500	415,600	423,800	432,200
Benefits	60,799	62,800	64,800	66,800	68,900	71,000	73,100	75,300	77,500	79,800
Travel and Training	73,600	75,100	76,600	78,100	79,600	81,100	82,800	84,500	86,200	87,900
Materials and Supplies	46,500	47,400	48,300	49,200	50,100	51,000	51,900	52,800	53,700	54,600
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	247,575	252,800	258,100	263,600	269,200	274,900	280,800	286,800	293,000	299,300
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	14,000	14,200	14,400	14,600	14,900	15,200	15,500	15,800	16,100	16,400
External Services	277,217	112,200	114,400	116,700	119,000	121,400	123,800	126,400	128,900	131,400
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	31,311	31,900	32,500	33,200	33,900	34,600	35,300	36,000	36,700	37,400
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>1,092,361</b>	<b>965,400</b>	<b>985,600</b>	<b>1,006,300</b>	<b>1,027,400</b>	<b>1,048,800</b>	<b>1,070,700</b>	<b>1,093,200</b>	<b>1,115,900</b>	<b>1,139,000</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(207,217)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
<b>Total Financing</b>	<b>(207,217)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



<b>Corporate (MPAC/Health Unit/Court Security) Department - Cash Basis</b>								
<b>Description</b>	<b>2019 Budget</b>	<b>2019 Actual</b>	<b>2020 Budget</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2022 Budget</b>	<b>\$ Increase (Decrease) Over 2021 Budget</b>	<b>% Increase (Decrease) Over 2021 Budget</b>
<b>Revenue</b>								
Taxation	3,616,600	4,086,174	3,740,371	3,184,897	3,882,298	4,024,123	141,824	3.7%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	100,000	667,952	100,000	(18,612)	100,000	100,000	-	0.0%
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	55,810	55,810	55,810	55,810	55,810	55,810	-	0.0%
Subsidies	359,617	415,424	415,424	392,085	415,424	490,787	75,363	18.1%
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	874,221	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>4,132,028</b>	<b>5,225,360</b>	<b>4,311,605</b>	<b>4,488,402</b>	<b>4,453,532</b>	<b>4,670,720</b>	<b>217,188</b>	<b>4.9%</b>
<b>Expenditures</b>								
Salaries and Wages	-	-	(100,000)	-	(200,000)	(400,000)	(200,000)	100.0%
Benefits	-	-	-	-	-	-	-	-
Travel and Training	-	-	-	-	-	-	-	-
Materials and Supplies	-	-	-	-	-	-	-	-
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-
External Services	4,132,028	4,057,830	4,411,605	4,403,304	4,653,532	4,820,720	167,188	3.6%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
External Transfers	-	-	-	-	-	250,000	250,000	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,132,028</b>	<b>4,057,830</b>	<b>4,311,605</b>	<b>4,403,304</b>	<b>4,453,532</b>	<b>4,670,720</b>	<b>217,188</b>	<b>4.9%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>1,167,530</b>	<b>-</b>	<b>85,098</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Corporate (MPAC/Health Unit/Court Security) Department - Cash Basis</b>										
<b>Description</b>	<b>2022 Budget</b>	<b>2023 Budget Forecast</b>	<b>2024 Budget Forecast</b>	<b>2025 Budget Forecast</b>	<b>2026 Budget Forecast</b>	<b>2027 Budget Forecast</b>	<b>2028 Budget Forecast</b>	<b>2029 Budget Forecast</b>	<b>2030 Budget Forecast</b>	<b>2031 Budget Forecast</b>
<b>Revenue</b>										
Taxation	4,024,123	4,104,991	4,187,477	4,271,613	4,357,431	4,194,966	4,284,252	4,375,323	4,468,216	4,562,966
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	55,810	55,810	55,810	55,810	55,810	55,810	55,810	55,810	55,810	55,810
Subsidies	490,787	490,787	490,787	490,787	490,787	490,787	490,787	490,787	490,787	490,787
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>4,670,720</b>	<b>4,751,588</b>	<b>4,834,074</b>	<b>4,918,210</b>	<b>5,004,028</b>	<b>4,841,563</b>	<b>4,930,849</b>	<b>5,021,920</b>	<b>5,114,813</b>	<b>5,209,563</b>
<b>Expenditures</b>										
Salaries and Wages	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Benefits	-	-	-	-	-	-	-	-	-	-
Travel and Training	-	-	-	-	-	-	-	-	-	-
Materials and Supplies	-	-	-	-	-	-	-	-	-	-
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	-	-	-	-	-	-	-	-	-	-
External Services	4,820,720	4,901,588	4,984,074	5,068,210	5,154,028	5,241,563	5,330,849	5,421,920	5,514,813	5,609,563
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
External Transfers	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>4,670,720</b>	<b>4,751,588</b>	<b>4,834,074</b>	<b>4,918,210</b>	<b>5,004,028</b>	<b>4,841,563</b>	<b>4,930,849</b>	<b>5,021,920</b>	<b>5,114,813</b>	<b>5,209,563</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>