

Economic Development Department - Cash Basis									
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget	
Revenue									
Taxation	1,116,956	1,116,956	901,941	901,941	848,040	1,021,524	173,484	20.5%	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	-	-	-	-	-	
Grants	60,000	7,410	459,136	486,218	116,666	118,943	2,277	2.0%	
Subsidies	50,000	67,500	45,000	45,900	46,125	-	(46,125)	-100.0%	
Permits and Fees	-	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	-	
Other Revenue	-	1	-	19	-	-	-	-	
Proceeds From Disposition	-	-	-	-	-	-	-	-	
Total Revenue	1,226,956	1,191,876	1,406,077	1,434,078	1,010,831	1,140,467	129,636	12.8%	
Expenditures									
Salaries and Wages	403,425	403,529	342,529	338,652	350,317	413,347	63,030	18.0%	
Benefits	115,618	105,710	91,048	82,469	96,648	101,138	4,490	4.6%	
Travel and Training	19,600	49,451	31,600	12,983	31,600	32,232	632	2.0%	
Materials and Supplies	145,525	168,032	145,525	146,646	145,525	185,637	40,112	27.6%	
EMS Supplies	-	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	-	
Insurance	-	-	-	-	-	-	-	-	
Licences	-	-	-	-	-	-	-	-	
Information Technology	4,000	2,631	4,000	3,146	4,000	4,080	80	2.0%	
External Services	218,000	38,620	208,000	162,656	208,000	212,160	4,160	2.0%	
Utilities	-	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	-	
Repairs and Maintenance	1,500	4,543	1,500	1,772	1,500	1,530	30	2.0%	
TCAs under Threshold	-	-	-	-	-	-	-	-	
Waste Expenses	-	-	-	-	-	-	-	-	
Internal Chargebacks	319,288	298,218	241,875	226,705	173,241	190,343	17,102	9.9%	
External Transfers	-	-	340,000	340,000	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	-	
Total Expenditures	1,226,956	1,070,735	1,406,077	1,315,029	1,010,831	1,140,467	129,636	12.8%	
Investments									
Investments	-	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	-	
Transfers to Reserves	-	-	-	-	-	-	-	-	
Total Investments	-	-	-	-	-	-	-	-	
Financing									
Short Term Debt	-	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	-	
Total Financing	-	-	-	-	-	-	-	-	
Surplus / (Deficit)	-	121,141	-	119,048	-	0	0	-	

Economic Development Department - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
Revenue										
Taxation	1,021,524	1,042,080	1,063,072	1,084,509	1,106,401	1,128,758	1,151,591	1,174,908	1,198,721	1,223,041
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	118,943	121,508	124,130	126,809	129,549	132,349	135,212	138,138	141,130	144,188
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,140,467	1,163,588	1,187,201	1,211,318	1,235,950	1,261,107	1,286,803	1,313,046	1,339,851	1,367,229
Expenditures										
Salaries and Wages	413,347	421,614	430,046	438,647	447,420	456,368	465,496	474,806	484,302	493,988
Benefits	101,138	104,172	107,297	110,516	113,832	117,247	120,764	124,387	128,119	131,962
Travel and Training	32,232	32,877	33,534	34,205	34,889	35,587	36,298	37,024	37,765	38,520
Materials and Supplies	185,637	189,349	193,136	196,999	200,939	204,958	209,057	213,238	217,503	221,853
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	4,080	4,162	4,245	4,330	4,416	4,505	4,595	4,687	4,780	4,876
External Services	212,160	216,403	220,731	225,146	229,649	234,242	238,927	243,705	248,579	253,551
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	1,530	1,561	1,592	1,624	1,656	1,689	1,723	1,757	1,793	1,828
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	190,343	193,450	196,619	199,852	203,149	206,512	209,943	213,442	217,011	220,651
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	1,140,467	1,163,588	1,187,201	1,211,318	1,235,950	1,261,107	1,286,803	1,313,046	1,339,851	1,367,229
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Business Entrepreneurship Centre Northumberland - Cash Basis								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
Revenue								
Taxation	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	35,000	35,000	35,000	87,183	35,000	35,000	-	0.0%
Grants	312,986	212,160	354,443	284,971	401,595	320,550	(81,044)	-20.2%
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	3,600	28,321	600	1,806	3,600	1,212	(2,388)	-66.3%
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	351,586	275,480	390,043	373,959	440,195	356,762	(83,432)	-19.0%
Expenditures								
Salaries and Wages	198,114	163,516	204,297	171,819	177,305	177,379	74	0.0%
Benefits	44,515	41,044	48,070	45,555	48,233	50,395	2,162	4.5%
Travel and Training	5,300	4,493	2,000	785	2,000	2,040	40	2.0%
Materials and Supplies	7,628	19,551	19,000	26,283	16,875	10,530	(6,345)	-37.6%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	840	316	840	606	840	857	17	2.0%
External Services	3,000	-	-	-	-	2,000	2,000	#DIV/0!
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	24,189	18,919	25,836	23,222	28,942	29,562	620	2.1%
External Transfers	68,000	38,000	90,000	138,898	166,000	84,000	(82,000)	-49.4%
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	351,586	285,839	390,043	407,169	440,195	356,762	(83,432)	-19.0%
Investments								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	(10,359)	-	(33,209)	-	-	(0)	-

Business Entrepreneurship Centre Northumberland - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
Revenue										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Grants	320,550	328,777	336,572	344,538	352,680	361,000	369,505	378,196	387,080	396,160
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	1,212	624	637	649	662	676	689	703	717	731
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	356,762	364,402	372,209	380,188	388,342	396,676	405,194	413,899	422,797	431,892
Expenditures										
Salaries and Wages	177,379	180,927	184,545	188,236	192,001	195,841	199,758	203,753	207,828	211,984
Benefits	50,395	51,907	53,464	55,068	56,720	58,422	60,174	61,980	63,839	65,754
Travel and Training	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390	2,438
Materials and Supplies	10,530	10,741	10,955	11,175	11,398	11,626	11,858	12,096	12,338	12,584
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	857	874	891	909	927	946	965	984	1,004	1,024
External Services	2,000	2,040	2,081	2,122	2,165	2,208	2,252	2,297	2,343	2,390
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	29,562	30,153	30,756	31,371	31,999	32,638	33,291	33,957	34,636	35,329
External Transfers	84,000	85,680	87,394	89,141	90,924	92,743	94,598	96,490	98,419	100,388
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	356,762	364,402	372,209	380,188	388,342	396,676	405,194	413,899	422,797	431,892
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Ontario Agri-Food Venture Centre - Cash Basis									
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget	
Revenue									
Taxation	462,280	462,280	470,167	470,167	586,846	578,843	(8,002)	-1.4%	
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	-	
Internal Chargebacks	154,221	154,221	67,085	68,239	-	-	-	-	
Grants	-	52,648	101,000	37,739	50,000	50,000	-	0.0%	
Subsidies	-	346	-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	-	-	-	
Licenses	-	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	-	
Social Housing Revenue	-	-	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	-	
Other Revenue	352,650	238,521	382,002	199,881	380,190	400,090	19,900	5.2%	
Proceeds From Disposition	-	-	-	-	-	-	-	-	
Total Revenue	969,151	908,016	1,020,254	776,026	1,017,036	1,028,933	11,898	1.2%	
Expenditures									
Salaries and Wages	304,256	259,098	345,450	231,607	356,492	363,433	6,941	1.9%	
Benefits	46,433	33,771	86,694	46,021	88,679	72,499	(16,180)	-18.2%	
Travel and Training	8,300	6,273	8,300	1,902	5,800	5,800	-	0.0%	
Materials and Supplies	43,000	70,131	35,200	53,118	30,250	27,406	(2,844)	-9.4%	
EMS Supplies	-	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	-	
Transportation Supplies	-	-	-	-	-	-	-	-	
Insurance	9,100	7,454	9,100	7,716	9,100	10,465	1,365	15.0%	
Licences	-	-	-	-	-	-	-	-	
Information Technology	5,150	4,792	5,150	4,466	4,800	4,800	-	0.0%	
External Services	64,000	166,384	118,697	144,692	126,949	126,440	(509)	-0.4%	
Utilities	-	-	-	-	-	-	-	-	
Rent and Property Tax	-	-	-	-	-	-	-	-	
Repairs and Maintenance	12,000	17,305	14,000	28,142	41,400	55,400	14,000	33.8%	
TCAs under Threshold	10,250	22,516	10,250	9,848	17,000	17,000	-	0.0%	
Waste Expenses	-	-	-	-	-	-	-	-	
Internal Chargebacks	188,527	178,607	196,414	195,459	212,652	221,776	9,125	4.3%	
External Transfers	-	-	-	-	-	-	-	-	
Financial Services	-	-	-	-	-	-	-	-	
SS Program Expenses	-	-	-	-	-	-	-	-	
Total Expenditures	691,016	766,332	829,255	722,971	893,122	905,019	11,898	1.3%	
Investments									
Investments	-	-	-	-	-	-	-	-	
TCAs over Threshold	-	-	-	-	-	-	-	-	
Transfers to Reserves	278,135	278,135	190,999	190,999	123,914	123,914	-	0.0%	
Total Investments	278,135	278,135	190,999	190,999	123,914	123,914	-	0.0%	
Financing									
Short Term Debt	-	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	-	-	-	
Transfers From Reserves	-	-	-	-	-	-	-	-	
Total Financing	-	-	-	-	-	-	-	-	
Surplus / (Deficit)	-	(136,451)	0	(137,944)	-	-	(0)	-	

Ontario Agri-Food Venture Centre - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
Revenue										
Taxation	578,843	620,871	633,239	645,873	658,781	671,968	685,440	699,204	713,266	727,633
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	400,090	359,841	366,316	372,930	379,687	386,590	393,643	400,848	408,210	415,731
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	1,028,933	1,030,712	1,049,554	1,068,803	1,088,468	1,108,558	1,129,083	1,150,052	1,171,476	1,193,365
Expenditures										
Salaries and Wages	363,433	370,702	378,116	385,678	393,392	401,259	409,285	417,470	425,820	434,336
Benefits	72,499	74,674	76,914	79,222	81,598	84,046	86,568	89,165	91,840	94,595
Travel and Training	5,800	5,916	6,034	6,155	6,278	6,404	6,532	6,662	6,796	6,932
Materials and Supplies	27,406	27,954	28,513	29,084	29,665	30,259	30,864	31,481	32,111	32,753
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	10,465	9,464	9,843	10,236	10,646	11,072	11,514	11,975	12,454	12,952
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	4,800	4,896	4,994	5,094	5,196	5,300	5,406	5,514	5,624	5,736
External Services	126,440	113,133	115,165	117,239	119,354	121,511	123,711	125,955	128,244	130,579
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	55,400	56,508	57,638	58,791	59,967	61,166	62,389	63,637	64,910	66,208
TCAs under Threshold	17,000	17,340	17,687	18,041	18,401	18,769	19,145	19,528	19,918	20,317
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	221,776	226,212	230,736	235,351	240,058	244,859	249,756	254,751	259,846	265,043
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	905,019	906,799	925,641	944,889	964,554	984,644	1,005,169	1,026,138	1,047,562	1,069,451
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Total Investments	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914	123,914
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Land Use Planning & Inspections - Cash Basis								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
Revenue								
Taxation	249,391	249,391	232,874	232,874	269,691	268,206	(1,485)	-0.6%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	40,000	39,200	40,000	26,225	40,000	134,500	94,500	236.3%
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	455,000	464,855	451,000	490,763	456,000	471,000	15,000	3.3%
Other Revenue	-	-	-	-	94,500	-	(94,500)	-100.0%
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	744,391	753,446	723,874	749,862	860,191	873,706	13,515	1.6%
Expenditures								
Salaries and Wages	357,643	354,321	378,727	349,794	366,303	461,127	94,824	25.9%
Benefits	86,726	84,141	83,674	88,135	90,221	93,565	3,344	3.7%
Travel and Training	35,500	19,851	28,500	12,390	28,500	28,710	210	0.7%
Materials and Supplies	13,700	5,123	13,700	5,206	13,700	13,810	110	0.8%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	200	-	-	67	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	3,500	3,773	3,000	3,309	3,000	3,020	20	0.7%
External Services	143,000	56,647	243,310	108,302	368,265	178,959	(189,306)	-51.4%
Utilities	6,300	4,849	6,300	2,327	6,300	6,363	63	1.0%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	3,200	-	3,400	193	3,400	3,436	36	1.1%
TCA's under Threshold	-	906	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	81,436	68,523	85,225	78,575	99,642	107,271	7,629	7.7%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	731,205	598,133	845,836	648,297	979,331	896,261	(83,070)	-8.5%
Investments								
Investments	-	-	-	-	-	-	-	-
TCA's over Threshold	-	-	-	-	-	80,000	80,000	#DIV/0!
Transfers to Reserves	72,436	103,686	68,848	88,848	56,625	53,904	(2,721)	-4.8%
Total Investments	72,436	103,686	68,848	88,848	56,625	133,904	77,279	136.5%
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(59,250)	(59,250)	(190,810)	(190,810)	(175,765)	(156,459)	19,306	-11.0%
Total Financing	(59,250)	(59,250)	(190,810)	(190,810)	(175,765)	(156,459)	19,306	-11.0%
Surplus / (Deficit)	-	110,877	-	203,527	-	(0)	0	-

Land Use Planning & Inspections - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
Revenue										
Taxation	268,206	233,164	236,193	239,292	242,465	245,714	249,039	252,442	255,927	259,494
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	134,500	40,800	41,616	42,448	43,297	44,163	45,047	45,947	46,866	47,804
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	471,000	479,391	489,333	494,489	504,863	515,461	526,287	537,346	543,365	549,505
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	873,706	753,355	767,141	776,229	790,626	805,338	820,372	835,736	846,159	856,803
Expenditures										
Salaries and Wages	461,127	386,200	393,924	401,802	409,838	418,035	426,395	434,923	443,622	452,494
Benefits	93,565	96,372	99,263	102,241	105,308	108,468	111,722	115,073	118,525	122,081
Travel and Training	28,710	29,284	29,870	30,467	31,077	31,698	32,332	32,979	33,638	34,311
Materials and Supplies	13,810	14,086	14,368	14,655	14,948	15,247	15,552	15,863	16,181	16,504
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	3,020	3,080	3,142	3,205	3,269	3,334	3,401	3,469	3,538	3,609
External Services	178,959	52,550	52,601	52,653	52,706	52,760	52,815	52,872	52,929	52,988
Utilities	6,363	6,490	6,620	6,752	6,888	7,025	7,166	7,309	7,455	7,604
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	3,436	3,505	3,575	3,646	3,719	3,794	3,869	3,947	4,026	4,106
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	107,271	109,416	111,604	113,837	116,113	118,436	120,804	123,220	125,685	128,198
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	896,261	700,983	714,967	729,259	743,866	758,797	774,057	789,656	805,600	821,897
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	80,000	40,000	-	-	-	-	-	-	60,000	-
Transfers to Reserves	53,904	52,371	52,174	46,970	46,759	46,541	46,315	46,080	40,559	34,906
Total Investments	133,904	92,371	52,174	46,970	46,759	46,541	46,315	46,080	100,559	34,906
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(156,459)	(40,000)	-	-	-	-	-	-	(60,000)	-
Total Financing	(156,459)	(40,000)	-	-	-	-	-	-	(60,000)	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-

Tourism Department - Cash Basis								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
Revenue								
Taxation	578,191	578,191	539,492	539,492	529,066	466,872	(62,194)	-11.8%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	3,920	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-
Grants	-	-	-	124,435	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
Total Revenue	578,191	582,111	539,492	663,927	529,066	466,872	(62,194)	-11.8%
Expenditures								
Salaries and Wages	181,860	176,581	184,941	152,583	117,905	123,688	5,783	4.9%
Benefits	45,665	44,470	43,969	27,987	25,374	27,245	1,871	7.4%
Travel and Training	24,300	8,584	10,500	1,203	10,500	10,710	210	2.0%
Materials and Supplies	224,090	180,461	198,000	172,007	198,000	202,085	4,085	2.1%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	5,300	7,373	5,300	5,985	5,300	5,406	106	2.0%
External Services	36,788	36,996	36,788	166,106	116,788	37,524	(79,264)	-67.9%
Utilities	2,500	2,045	2,500	1,867	2,500	2,500	-	0.0%
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,600	1,810	4,505	1,772	4,505	4,595	90	2.0%
TCAs under Threshold	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	53,088	43,865	52,989	48,160	48,194	53,119	4,925	10.2%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
Total Expenditures	578,191	502,185	539,492	577,670	529,066	466,872	(62,194)	-11.8%
Investments								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-
Financing								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	79,926	-	86,257	-	-	-	-

Tourism Department - Cash Basis										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
Revenue										
Taxation	466,872	476,557	486,447	496,548	506,863	517,398	528,158	539,147	550,370	561,834
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
Total Revenue	466,872	476,557	486,447	496,548	506,863	517,398	528,158	539,147	550,370	561,834
Expenditures										
Salaries and Wages	123,688	126,162	128,685	131,259	133,884	136,562	139,293	142,079	144,920	147,819
Benefits	27,245	28,062	28,904	29,771	30,664	31,584	32,532	33,508	34,513	35,549
Travel and Training	10,710	10,924	11,143	11,366	11,593	11,825	12,061	12,302	12,548	12,799
Materials and Supplies	202,085	206,127	210,249	214,454	218,743	223,118	227,581	232,132	236,775	241,510
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	5,406	5,514	5,624	5,737	5,852	5,969	6,088	6,210	6,334	6,461
External Services	37,524	38,274	39,040	39,821	40,617	41,429	42,258	43,103	43,965	44,844
Utilities	2,500	2,625	2,756	2,894	3,039	3,191	3,350	3,518	3,694	3,878
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	4,595	4,687	4,781	4,876	4,974	5,073	5,175	5,278	5,384	5,492
TCAs under Threshold	-	-	-	-	-	-	-	-	-	-
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	53,119	54,181	55,265	56,370	57,497	58,647	59,820	61,017	62,237	63,482
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
Total Expenditures	466,872	476,557	486,447	496,548	506,863	517,398	528,158	539,147	550,370	561,834
Investments										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
Total Investments	-	-	-	-	-	-	-	-	-	-
Financing										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	-	-	-	-	-	-	-	-	-	-
Total Financing	-	-	-	-	-	-	-	-	-	-
Surplus / (Deficit)	-	-	-	-	-	-	-	-	-	-