

<b>Corporate Communications - Cash Basis</b>								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
<b>Revenue</b>								
Taxation	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	625	-	-	-	-
Internal Chargebacks	413,554	361,727	401,411	385,960	410,921	487,173	76,253	18.6%
Grants	-	-	-	-	-	-	-	-
Subsidies	-	-	-	9,212	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>413,554</b>	<b>361,727</b>	<b>401,411</b>	<b>395,796</b>	<b>410,921</b>	<b>487,173</b>	<b>76,253</b>	<b>18.6%</b>
<b>Expenditures</b>								
Salaries and Wages	259,921	246,147	254,454	262,216	265,833	378,473	112,640	42.4%
Benefits	68,059	61,953	64,327	63,306	69,343	73,200	3,857	5.6%
Travel and Training	9,700	4,424	9,800	1,829	9,800	9,844	44	0.4%
Materials and Supplies	42,732	27,357	41,632	52,986	31,632	32,802	1,170	3.7%
EMS Supplies	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-
Information Technology	1,200	730	1,200	308	1,200	350	(850)	-70.8%
External Services	57,020	24,853	14,020	2,002	18,020	18,380	360	2.0%
Utilities	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-
TCAs under Threshold	204	-	204	41	204	208	4	2.0%
Waste Expenses	-	-	-	-	-	-	-	-
Internal Chargebacks	16,718	13,263	15,774	13,121	14,889	17,916	3,027	20.3%
External Transfers	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>455,554</b>	<b>378,727</b>	<b>401,411</b>	<b>395,810</b>	<b>410,921</b>	<b>531,173</b>	<b>120,253</b>	<b>29.3%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-
Transfers From Reserves	(42,000)	(42,000)	-	-	-	(44,000)	(44,000)	-
<b>Total Financing</b>	<b>(42,000)</b>	<b>(42,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(44,000)</b>	<b>(44,000)</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>25,000</b>	<b>-</b>	<b>(13)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Corporate Communications - Cash Basis</b>										
Description	2022 Budget	2023 Budget Forecast	2024 Budget Forecast	2025 Budget Forecast	2026 Budget Forecast	2027 Budget Forecast	2028 Budget Forecast	2029 Budget Forecast	2030 Budget Forecast	2031 Budget Forecast
<b>Revenue</b>										
Taxation	-	-	-	-	-	-	-	-	-	-
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	487,173	607,299	620,198	586,686	551,592	563,448	575,566	587,951	600,610	613,550
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	-	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	-	-	-	-	-	-	-	-	-	-
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>487,173</b>	<b>607,299</b>	<b>620,198</b>	<b>586,686</b>	<b>551,592</b>	<b>563,448</b>	<b>575,566</b>	<b>587,951</b>	<b>600,610</b>	<b>613,550</b>
<b>Expenditures</b>										
Salaries and Wages	378,473	450,812	459,829	422,332	383,152	390,815	398,631	406,604	414,736	423,031
Benefits	73,200	75,396	77,658	79,988	82,387	84,859	87,405	90,027	92,728	95,509
Travel and Training	9,844	10,041	10,242	10,447	10,655	10,869	11,086	11,308	11,534	11,764
Materials and Supplies	32,802	33,458	34,127	34,809	35,506	36,216	36,940	37,679	38,432	39,201
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	-	-	-
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	350	357	364	371	379	386	394	402	410	418
External Services	18,380	18,748	19,123	19,505	19,896	20,293	20,699	21,113	21,536	21,966
Utilities	-	-	-	-	-	-	-	-	-	-
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	-	-	-	-	-	-	-	-	-	-
TCAs under Threshold	208	212	216	221	225	230	234	239	244	249
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	17,916	18,274	18,640	19,013	19,393	19,781	20,176	20,580	20,991	21,411
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	-	-	-	-	-	-	-	-	-	-
SS Program Expenses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>531,173</b>	<b>607,299</b>	<b>620,198</b>	<b>586,686</b>	<b>551,592</b>	<b>563,448</b>	<b>575,566</b>	<b>587,951</b>	<b>600,610</b>	<b>613,550</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	-	-	-	-	-	-	-	-	-	-
<b>Total Investments</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-	-	-	-	-
Transfers From Reserves	(44,000)	-	-	-	-	-	-	-	-	-
<b>Total Financing</b>	<b>(44,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>