

Community & Social Services Department - Cash Basis (NCHC Budget removed in 2020)								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
<b>Revenue</b>								
Taxation	9,486,088	7,483,983	7,430,448	7,055,149	7,328,876	7,692,414	363,538	5.0%
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	
Other Taxation Revenue	-	-	-	-	-	-	-	
Internal Chargebacks	-	-	-	327,311	338,432	389,893	51,461	15.2%
Grants	-	-	-	96,787	-	-	-	
Subsidies	20,086,079	20,300,536	19,173,506	17,908,691	19,622,478	17,477,364	(2,145,114)	-10.9%
Permits and Fees	-	-	-	9,307	-	25,650	25,650	#DIV/0!
Licenses	-	-	-	-	-	-	-	
Interest Revenue	-	-	-	-	-	-	-	
Resident Revenue	-	-	-	-	-	-	-	
Social Housing Revenue	1,494,800	-	-	-	-	-	-	
County Revenue	-	-	-	-	-	-	-	
Other Revenue	212,450	251,728	57,450	248,069	263,100	287,450	24,350	9.3%
Proceeds From Disposition	-	-	-	-	-	-	-	
<b>Total Revenue</b>	<b>31,279,417</b>	<b>28,036,247</b>	<b>26,661,404</b>	<b>25,645,315</b>	<b>27,552,886</b>	<b>25,872,771</b>	<b>(1,680,115)</b>	<b>-6.1%</b>
<b>Expenditures</b>								
Salaries and Wages	2,869,195	2,789,751	2,977,347	2,951,553	2,776,176	3,076,086	299,910	10.8%
Benefits	850,374	766,617	832,779	784,554	814,688	949,454	134,766	16.5%
Travel and Training	115,660	72,941	101,137	72,479	99,859	95,044	(4,815)	-4.8%
Materials and Supplies	77,850	71,116	67,900	100,000	60,700	56,910	(3,790)	-6.2%
EMS Supplies	-	-	-	-	-	-	-	
Raw Food	-	-	-	-	-	-	-	
LTC Supplies	-	-	-	-	-	-	-	
Transportation Supplies	1,250	-	1,250	748	1,000	1,000	-	0.0%
Insurance	53,874	11,081	12,710	12,155	13,092	15,032	1,941	14.8%
Licences	100	1,333	100	1,498	1,520	1,520	-	0.0%
Information Technology	24,200	17,213	15,325	19,386	15,125	17,623	2,498	16.5%
External Services	293,787	337,280	443,482	461,406	250,654	302,239	51,585	20.6%
Utilities	659,441	4,173	4,200	4,145	4,200	4,200	-	0.0%
Rent and Property Tax	508,312	1,030	-	-	-	-	-	
Repairs and Maintenance	767,250	10,055	10,400	12,461	10,300	10,300	-	0.0%
TCAs under Threshold	570,780	20,167	66,100	23,774	141,400	10,487	(130,913)	-92.6%
Waste Expenses	-	-	-	-	-	-	-	
Internal Chargebacks	2,546,253	1,256,644	1,702,180	1,569,749	1,713,056	1,816,831	103,775	6.1%
External Transfers	-	-	-	-	-	-	-	
Financial Services	23,500	904	5,000	1,127	3,000	4,689	1,689	56.3%
SS Program Expenses	21,912,330	21,262,917	20,780,000	18,012,840	21,631,121	19,719,591	(1,911,530)	-8.8%
<b>Total Expenditures</b>	<b>31,274,154</b>	<b>26,623,222</b>	<b>27,019,910</b>	<b>24,027,874</b>	<b>27,535,891</b>	<b>26,081,006</b>	<b>(1,454,885)</b>	<b>-5.3%</b>
<b>Investments</b>								
Investments	-	-	-	-	-	-	-	
TCAs over Threshold	292,000	570,966	-	(12,500)	-	432,000	432,000	
Transfers to Reserves	224,190	611,567	158,494	717,903	242,814	292,315	49,502	20.4%
<b>Total Investments</b>	<b>516,190</b>	<b>1,182,533</b>	<b>158,494</b>	<b>705,403</b>	<b>242,814</b>	<b>724,315</b>	<b>481,502</b>	<b>198.3%</b>
<b>Financing</b>								
Short Term Debt	-	-	-	-	-	-	-	
Long Term Debt	-	-	-	-	-	(367,200)	(367,200)	
Transfers From Reserves	(472,927)	(657,157)	(317,000)	(562,546)	(225,818)	(565,350)	(339,532)	150.4%
<b>Total Financing</b>	<b>(472,927)</b>	<b>(657,157)</b>	<b>(317,000)</b>	<b>(562,546)</b>	<b>(225,818)</b>	<b>(932,550)</b>	<b>(706,732)</b>	<b>313.0%</b>
<b>Surplus / (Deficit)</b>	<b>(38,000)</b>	<b>887,649</b>	<b>(200,000)</b>	<b>1,474,584</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>-</b>

<b>Community &amp; Social Services Department - Cash Basis (NCHC Budget removed in 2020)</b>										
<b>Description</b>	<b>2022 Budget</b>	<b>2023 Budget Forecast</b>	<b>2024 Budget Forecast</b>	<b>2025 Budget Forecast</b>	<b>2026 Budget Forecast</b>	<b>2027 Budget Forecast</b>	<b>2028 Budget Forecast</b>	<b>2029 Budget Forecast</b>	<b>2030 Budget Forecast</b>	<b>2031 Budget Forecast</b>
<b>Revenue</b>										
Taxation	7,692,414	8,857,902	9,469,131	10,845,754	12,311,209	13,219,300	14,018,902	15,343,046	16,404,501	18,536,153
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	389,893	398,570	407,446	416,526	425,817	435,322	445,046	454,996	465,176	475,592
Grants	-	-	-	-	-	-	-	-	-	-
Subsidies	17,477,364	17,955,941	17,218,290	19,112,791	15,929,000	18,087,556	16,183,093	16,290,496	16,400,038	16,471,764
Permits and Fees	25,650	-	-	-	-	-	-	-	-	-
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	-	-	-	-	-	-	-	-	-	-
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	287,450	272,450	267,450	267,450	257,450	257,450	257,450	257,450	257,450	257,450
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>25,872,771</b>	<b>27,484,862</b>	<b>27,362,316</b>	<b>30,642,521</b>	<b>28,923,476</b>	<b>31,999,628</b>	<b>30,904,492</b>	<b>32,345,988</b>	<b>33,527,166</b>	<b>35,740,959</b>
<b>Expenditures</b>										
Salaries and Wages	3,076,086	3,083,018	3,144,188	3,206,576	3,270,206	3,335,102	3,401,290	3,468,795	3,537,644	3,607,864
Benefits	949,454	959,657	987,267	1,015,690	1,044,951	1,075,074	1,106,086	1,138,012	1,170,879	1,204,716
Travel and Training	95,044	93,885	95,763	97,678	99,631	101,624	103,656	105,730	107,844	110,001
Materials and Supplies	56,910	58,048	59,209	60,393	61,601	62,833	64,090	65,372	66,679	68,013
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	1,000	1,020	1,040	1,061	1,082	1,104	563	574	586	598
Insurance	15,032	15,333	15,640	15,952	16,271	16,597	16,929	17,267	17,613	17,965
Licences	1,520	1,550	1,581	1,613	1,645	1,678	1,712	1,746	1,781	1,817
Information Technology	17,623	17,973	18,330	18,695	19,067	105,496	107,605	109,758	111,953	114,192
External Services	302,239	229,104	226,006	227,946	219,925	221,943	224,002	226,102	228,244	230,429
Utilities	4,200	4,380	4,568	4,766	4,972	5,188	5,414	5,651	5,900	6,159
Rent and Property Tax	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	10,300	10,506	10,716	10,930	11,149	11,372	11,599	11,831	12,068	12,309
TCAs under Threshold	10,487	145,696	10,910	11,128	11,351	11,578	11,810	12,046	12,287	12,532
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,816,831	2,072,765	2,144,290	2,349,674	2,345,339	2,676,846	2,548,731	2,551,740	2,489,367	2,794,437
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	4,689	43,576	140,212	1,054,950	1,055,014	1,486,672	1,486,738	1,486,806	1,486,874	1,486,945
SS Program Expenses	19,719,591	19,315,590	18,433,970	18,552,562	18,674,467	18,798,801	18,925,613	19,054,951	19,186,867	19,281,412
<b>Total Expenditures</b>	<b>26,081,006</b>	<b>26,052,101</b>	<b>25,293,691</b>	<b>26,629,616</b>	<b>26,836,672</b>	<b>27,911,908</b>	<b>28,015,838</b>	<b>28,256,381</b>	<b>28,436,586</b>	<b>28,949,388</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCAs over Threshold	432,000	7,284,000	7,308,000	15,135,000	45,000	10,000,000	-	45,000	-	-
Transfers to Reserves	292,315	975,162	976,025	976,905	2,086,804	2,087,720	2,888,654	4,089,607	5,090,579	6,791,571
<b>Total Investments</b>	<b>724,315</b>	<b>8,259,162</b>	<b>8,284,025</b>	<b>16,111,905</b>	<b>2,131,804</b>	<b>12,087,720</b>	<b>2,888,654</b>	<b>4,134,607</b>	<b>5,090,579</b>	<b>6,791,571</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	(367,200)	(6,191,400)	(6,191,400)	(10,500,000)	-	(7,000,000)	-	-	-	-
Transfers From Reserves	(565,350)	(635,000)	(24,000)	(1,599,000)	(45,000)	(1,000,000)	-	(45,000)	-	-
<b>Total Financing</b>	<b>(932,550)</b>	<b>(6,826,400)</b>	<b>(6,215,400)</b>	<b>(12,099,000)</b>	<b>(45,000)</b>	<b>(8,000,000)</b>	<b>-</b>	<b>(45,000)</b>	<b>-</b>	<b>-</b>
<b>Surplus / (Deficit)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>

Northumberland County Housing Corporation - Cash Basis (Separated from Community & Social Services Budget in 2020)								
Description	2019 Budget	2019 Actual	2020 Budget	2020 Actual	2021 Budget	2022 Budget	\$ Increase (Decrease) Over 2021 Budget	% Increase (Decrease) Over 2021 Budget
<b>Revenue</b>								
Taxation		1,532,530	2,003,604	2,934,378	2,661,960	2,985,378	323,419	12.1%
Taxation - Dedicated Infrastructure		-	-	-	-	-	-	
Other Taxation Revenue		-	-	-	-	-	-	
Internal Chargebacks		-	-	-	-	-	-	
Grants		-	170,000	101,377	3,025,000	3,469,667	444,667	14.7%
Subsidies		-	-	-	-	-	-	
Permits and Fees	-	-	-	-	-	462,512	462,512	#DIV/0!
Licenses		-	-	-	-	-	-	
Interest Revenue		-	-	-	-	-	-	
Resident Revenue		-	-	-	-	-	-	
Social Housing Revenue		1,682,499	1,567,000	1,782,558	1,567,000	1,567,000	-	0.0%
County Revenue		-	-	-	-	-	-	
Other Revenue		219,289	39,000	62,497	504,788	43,000	(461,788)	-91.5%
Proceeds From Disposition		-	-	-	-	-	-	
<b>Total Revenue</b>		<b>3,434,319</b>	<b>3,779,604</b>	<b>4,880,810</b>	<b>7,758,748</b>	<b>8,527,557</b>	<b>768,810</b>	<b>9.9%</b>
<b>Expenditures</b>								
Salaries and Wages		-	-	-	-	-	-	
Benefits		-	-	-	-	-	-	
Travel and Training		-	-	-	-	5,000	5,000	
Materials and Supplies		9,716	13,950	16,307	13,750	12,550	(1,200)	-8.7%
EMS Supplies		-	-	-	-	-	-	
Raw Food		-	-	-	-	-	-	
LTC Supplies		-	-	-	-	-	-	
Transportation Supplies		-	-	-	-	-	-	
Insurance		53,895	59,385	61,067	68,292	85,566	17,274	25.3%
Licences		-	-	-	-	-	-	
Information Technology		7,869	8,275	8,196	15,475	16,000	525	3.4%
External Services		41,926	54,885	106,797	54,000	270,500	216,500	400.9%
Utilities		585,190	623,120	602,356	657,039	749,164	92,125	14.0%
Rent and Property Tax		496,934	512,152	505,753	514,597	527,672	13,075	2.5%
Repairs and Maintenance		890,916	784,680	830,575	772,130	637,330	(134,800)	-17.5%
TCAs under Threshold		335,855	640,000	265,280	725,000	413,800	(311,200)	-42.9%
Waste Expenses		-	-	-	-	-	-	
Internal Chargebacks		653,794	825,156	1,219,368	1,443,628	1,813,063	369,434	25.6%
External Transfers		-	-	-	-	-	-	
Financial Services		30,357	20,000	(53,210)	145,048	60,234	(84,814)	-58.5%
SS Program Expenses		-	8,000	11,671	8,000	8,000	-	0.0%
<b>Total Expenditures</b>		<b>3,106,452</b>	<b>3,549,603</b>	<b>3,574,159</b>	<b>4,416,960</b>	<b>4,598,878</b>	<b>181,919</b>	<b>4.1%</b>
<b>Investments</b>								
Investments		-	-	-	-	-	-	
TCAs over Threshold		204,193	660,640	263,318	5,097,001	9,093,637	3,996,636	78.4%
Transfers to Reserves		328,530	150,000	1,271,864	150,000	150,000	-	0.0%
<b>Total Investments</b>		<b>532,723</b>	<b>810,640</b>	<b>1,535,182</b>	<b>5,247,001</b>	<b>9,243,637</b>	<b>3,996,636</b>	<b>76.2%</b>
<b>Financing</b>								
Short Term Debt		-	-	-	-	-	-	
Long Term Debt		-	(120,000)	-	(1,655,213)	(5,091,971)	(3,436,758)	207.6%
Transfers From Reserves		(204,857)	(460,639)	(228,530)	(250,000)	(222,987)	27,013	-10.8%
<b>Total Financing</b>		<b>(204,857)</b>	<b>(580,639)</b>	<b>(228,530)</b>	<b>(1,905,213)</b>	<b>(5,314,958)</b>	<b>(3,409,745)</b>	<b>179.0%</b>
<b>Surplus / (Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Northumberland County Housing Corporation - Cash Basis (Separated from Community &amp; Social Services Budget in 2020)</b>										
<b>Description</b>	<b>2022 Budget</b>	<b>2023 Budget Forecast</b>	<b>2024 Budget Forecast</b>	<b>2025 Budget Forecast</b>	<b>2026 Budget Forecast</b>	<b>2027 Budget Forecast</b>	<b>2028 Budget Forecast</b>	<b>2029 Budget Forecast</b>	<b>2030 Budget Forecast</b>	<b>2031 Budget Forecast</b>
<b>Revenue</b>										
Taxation	2,985,378	3,883,790	3,654,900	3,743,596	3,721,592	3,760,953	3,774,003	4,307,916	4,265,796	4,035,047
Taxation - Dedicated Infrastructure	-	-	-	-	-	-	-	-	-	-
Other Taxation Revenue	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	-	-	-	-	-	-	-	-	-	-
Grants	3,469,667	1,154,000	-	-	-	-	-	-	-	-
Subsidies	-	-	-	-	-	-	-	-	-	-
Permits and Fees	462,512	309,727	58,672	53,388	47,948	42,349	36,585	30,651	34,543	18,256
Licenses	-	-	-	-	-	-	-	-	-	-
Interest Revenue	-	-	-	-	-	-	-	-	-	-
Resident Revenue	-	-	-	-	-	-	-	-	-	-
Social Housing Revenue	1,567,000	1,582,670	1,598,497	1,614,482	1,630,626	1,646,933	1,663,402	1,680,036	1,696,836	1,713,805
County Revenue	-	-	-	-	-	-	-	-	-	-
Other Revenue	43,000	43,000	278,200	280,284	282,389	284,515	286,662	288,830	291,021	293,233
Proceeds From Disposition	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>8,527,557</b>	<b>6,973,187</b>	<b>5,590,269</b>	<b>5,691,750</b>	<b>5,682,555</b>	<b>5,734,750</b>	<b>5,760,652</b>	<b>6,307,434</b>	<b>6,288,197</b>	<b>6,060,341</b>
<b>Expenditures</b>										
Salaries and Wages	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-
Travel and Training	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975
Materials and Supplies	12,550	12,852	13,110	13,372	13,640	13,913	14,191	14,475	14,765	15,061
EMS Supplies	-	-	-	-	-	-	-	-	-	-
Raw Food	-	-	-	-	-	-	-	-	-	-
LTC Supplies	-	-	-	-	-	-	-	-	-	-
Transportation Supplies	-	-	-	-	-	-	-	-	-	-
Insurance	85,566	88,074	90,657	93,315	96,053	98,871	101,773	104,760	107,836	111,002
Licences	-	-	-	-	-	-	-	-	-	-
Information Technology	16,000	11,974	11,589	11,821	12,057	12,299	11,869	11,417	11,645	11,878
External Services	270,500	71,910	73,348	74,815	76,311	77,838	79,394	80,982	82,602	84,254
Utilities	749,164	762,477	795,995	834,566	875,019	917,447	961,948	1,008,622	1,057,576	1,108,923
Rent and Property Tax	527,672	538,239	549,018	560,013	571,229	582,669	594,338	606,241	618,382	630,767
Repairs and Maintenance	637,330	711,478	725,726	740,258	755,082	770,203	785,627	801,360	817,407	833,777
TCA's under Threshold	413,800	962,269	541,502	631,149	269,847	418,538	360,092	706,899	531,222	186,994
Waste Expenses	-	-	-	-	-	-	-	-	-	-
Internal Chargebacks	1,813,063	1,849,324	1,886,310	1,924,037	1,962,517	2,001,768	2,041,803	2,082,639	2,124,292	2,166,778
External Transfers	-	-	-	-	-	-	-	-	-	-
Financial Services	60,234	207,603	680,531	680,650	680,771	680,894	681,020	681,149	681,280	681,413
SS Program Expenses	8,000	8,160	8,323	8,490	8,659	8,833	9,009	9,189	9,373	9,561
<b>Total Expenditures</b>	<b>4,598,878</b>	<b>5,229,460</b>	<b>5,381,311</b>	<b>5,577,792</b>	<b>5,326,598</b>	<b>5,588,792</b>	<b>5,646,695</b>	<b>6,113,476</b>	<b>6,062,239</b>	<b>5,846,384</b>
<b>Investments</b>										
Investments	-	-	-	-	-	-	-	-	-	-
TCA's over Threshold	9,093,637	6,116,593	95,000	-	242,000	32,000	-	80,000	112,000	100,000
Transfers to Reserves	150,000	150,000	163,958	163,958	163,958	163,958	163,958	163,958	163,958	163,958
<b>Total Investments</b>	<b>9,243,637</b>	<b>6,266,593</b>	<b>258,958</b>	<b>163,958</b>	<b>405,958</b>	<b>195,958</b>	<b>163,958</b>	<b>243,958</b>	<b>275,958</b>	<b>263,958</b>
<b>Financing</b>										
Short Term Debt	-	-	-	-	-	-	-	-	-	-
Long Term Debt	(5,091,971)	(4,126,889)	-	-	-	-	-	-	-	-
Transfers From Reserves	(222,987)	(395,977)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
<b>Total Financing</b>	<b>(5,314,958)</b>	<b>(4,522,866)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>Surplus / (Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>